

Lawyers in Partnership with Innovation

## **Drafting M&A Agreements: Key Provisions and Practical Insights**

**Business Law** 

**Date:** Wednesday, October 22, 2025 | 9:00 am to 12:30 pm

**Location** Live Online

Program Chairs: Michael Carey, EY Law LLP

Hyunju (Crystal) Park, Gowling WLG (Canada) LLP

CPD

This program contains: **3hr 30m** of **Substantive Content** 

Join us for an in-depth examination of private M&A agreements, with a focus on practical drafting strategies. Through a series of focused sessions, experienced practitioners will examine core elements and critical clauses, highlighting how these provisions work together to allocate risk, protect client interests, and ensure successful transactions.

Register now and gain the tools to handle private M&A agreements effectively and confidently.

securing indemnification and addressing post-closing risks, as well as key considerations in drafting payment provisions.

9:00 am	Welcome and Opening Remarks	11:05 am	Earn-outs
9:05 am	Drafting Essentials Allan Ritchie, Loopstra Nixon LLP Learn techniques for achieving clarity, precision, and consistency in your agreements, including:  • essential components of any good contract		Gordon Chan, Loopstra Nixon LLP  Examine how earnouts can bridge valuation gaps, the complexities of drafting performance metrics, and the implications of post-closing management on earnout calculations.
	<ul> <li>ramifications of ambiguous wording and how to avoid traps</li> <li>common ethical errors in drafting</li> <li>handling unforeseen circumstances</li> </ul>	11:25 am	Indemnifications Aaron Vieira, Stikeman Elliott LLP James Sifakis, Stikeman Elliott LLP Examine the role of indemnification provisions in M&A as a
9:45 am	Representations & Warranties Luke Hills, Gowling WLG (Canada) LLP Practical guidance on representations and warranties in M&A agreements, including:  • key differences in perspective between sellers and buyers  • scope and limitations  • strategies for balancing protection with deal efficiency  Covenants & Conditions Gurinder Gujral, Fasken Martineau DuMoulin LLP Gain critical insights on key pre- and post-closing covenants and closing conditions. We will highlight common pitfalls, and offer practical guidance on aligning covenants and conditions	key mechanism for allocating post-closing risk. Our panelists will address the scope of indemnifiable losses, common limitations such as caps, baskets, and survival periods, and more.	
		12:00 pm	Other Key Considerations Caroline Samara, McMillan LLP Overview of other important considerations in M&A agreements, including IT and IP considerations, as well as employee and benefits matters such as retention, change-in-control provisions, and integration planning.
10:10 am			
		12:25 pm	Wrap Up & Closing Remarks
	with the overall transaction structure and business objectives.	12:30 pm	Program Concludes
10:30 am	Health Break		
10:45 am	Holdbacks & Payment Provisions Linda Tu, Blake, Cassels & Graydon LLP Alyssa Moses, Blake, Cassels & Graydon LLP Understand the mechanics of holdbacks, including their role in		

## PROGRAM REGISTRATION IS ONLINE www.oba.org/pd